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Recommendation Summary

Decision Packages

M2-9F Federal Funding Adjustment

M2-9T Transfers

Recommendation Summary

Budget Period:2005-07

Version: 31 - 05-07 Agency Req 2007 Sup wCB RPT

Dollars in Thousands	Program Priority	Annual Avg FTEs	General Fund State	Other Funds	Total Funds
Program 150 - Info SYS Svcs Div					
M1 - Mandatory Caseload and Enrollment Changes					
94 Mandatory Workload Adjustments	0	0.0	0	0	0
IN Mandatory Targeted Workload Adj	0	0.0	0	0	0
SubTotal M1		0.0	0	0	0
Cumulative Total Thru M1		0.0	0	0	0
M2 - Inflation and Other Rate Changes					
8F Fuel Rate Adjustment	0	0.0	0	0	0
9T Transfers	0	0.0	0	0	0
IT Enhance Case Review	0	0.0	0	0	0
IW Interstate Compact-Placing Children	0	0.0	0	0	0
KI Exec - Risk Management	0	0.0	0	0	0
UW Public Safety	0	0.0	0	0	0
UX Expanded Community Services	0	0.0	0	0	0
UY KAT Conversion	0	0.0	0	0	0
VM Fund Source Adj - Fed Shortfalls	0	0.0	0	0	0
VP HRMS Workload	0	0.0	0	0	0
VT OB-2 Rehabilitation	0	0.0	0	0	0
WB Provider One Funding	0	0.0	0	0	0
WE Managed Care Federal Audit	0	0.0	0	0	0
W Background Check-WSP WATCH Fees	0	0.0	0	0	0
SubTotal M2		0.0	0	0	0
Cumulative Total Thru M2		0.0	0	0	0
PL - Performance Level					
IP DRA - Medical Child Support	0	0.0	0	0	0
VS DRA - Citizenship Verification	0	0.0	0	0	0
SubTotal PL		0.0	0	0	0
Cumulative Total Thru PL		0.0	0	0	0
Total Proposed Budget for Program		0.0	0	0	0
150 - Info SYS Svcs Div					

Department of Social and Health Services

DP Code/Title: M2-9T Transfers
Program Level - 150 Info SYS Svcs Div

Budget Period: 2005-07 Version: P3 150 2005-07 Agency Request 2007 Sup

Recommendation Summary Text:

The Department of Social and Health Services (DSHS) is requesting transfers between programs that net to zero for the agency in Fiscal Year (FY) 2007.

Fiscal Detail:

Operating Expenditures

FY 1

FY 2

Total

Overall Funding

Program Cost

Total Cost

Staffing

Package Description:

DSHS is requesting internal transfers among several program budgets resulting in a net zero funding change for the department. In order to align program appropriations with planned expenditures in FY2007, adjustments are required in the following areas:

DSHS management has redistributed a reduction of 5.4 FTEs and \$298,000 in FY2007 due to the Middle Management Reduction for Mental Health Division (MHD) headquarters to other DSHS programs. This action is in response to new MHD mandates to develop more efficient and effective methods for serving persons with mental illness that have increased oversight and accountability demands on MHD headquarters staff.

DSHS management has redistributed (\$5,701,000) of the SmartBuy reduction in FY2007 from the Administrative & Supporting Services program to Children's Administration (CA), Juvenile Rehabilitation Administration (JRA), MHD, Division of Developmental Disabilities (DDD), Long Term Care (LTC), Economic Services Administration (ESA), Division of Alcohol and Substance Abuse (DASA), Medical Assistance Administration (MAA), Division of Vocation Rehabilitation (DVR), and Information Systems Services Division (ISSD) to align funding reductions across the agency.

DDD is transferring \$1,300,000 GF-S in FY2007 to ESA to support the ability of the Department in meeting the Social Security Income State Supplemental Payment (SSI/SSP) Maintenance of Effort (MOE). DDD has reached the eligible capacity of expenditures within the program. This transfer reflects the unused allotment within DDD provided in the 2005-07 Biennium, and supports the department requirement to meet an MOE level of spending each calendar year to ensure continued Medicaid funding.

DSHS management has redistributed \$68,000 of the ISSD Pension Plan 1 dollars in FY2007 from the Administrative & Supporting Services program to CA, JRA, MHD, DDD, LTC, ESA, MAA, and DVR to align funding across the agency.

Transfer of the Central Services funding of \$2,171,000 in FY2007 from the Administrative and Support Services program to Payments to Other Agencies.

Administration and Support Services is requesting an internal program transfer to reorganize the central risk management functions under the newly created Chief Risk Officer. This transfer is 2.0 FTEs and \$125,000 per year between budget units in Program 110.

Department of Social and Health Services

DP Code/Title: M2-9T Transfers

Program Level - 150 Info SYS Svcs Div

Budget Period: 2005-07 Version: P3 150 2005-07 Agency Request 2007 Sup

Narrative Justification and Impact Statement

How contributes to strategic plan:

Improve the ability of state government to achieve results efficiently and effectively.

Performance Measure Detail

Agency Level

Activity: P001 Information Systems Services

No measures linked to package

Incremental Changes

FY 1

FY 2

0.00

0.00

Reason for change:

Changes to FY2007 will align budgets with planned expenditures.

Impact on clients and services:

None

Impact on other state programs:

None

Relationship to capital budget:

None

Required changes to existing RCW, WAC, contract, or plan:

None

Alternatives explored by agency:

None

Budget impacts in future biennia:

All costs are ongoing.

Distinction between one-time and ongoing costs:

No one-time costs.

Effects of non-funding:

DSHS will continue to spend differently than appropriated in the affected programs.

Expenditure Calculations and Assumptions:

See attachment 'AW M2-9T Transfers.xls'.

State of Washington
Decision Package
Department of Social and Health Services

FINAL

DP Code/Title: M2-9T Transfers
Program Level - 150 Info SYS Svcs Div

Budget Period: 2005-07 Version: P3 150 2005-07 Agency Request 2007 Sup

<u>Object Detail</u>	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
J Capital Outlays	0	(439,000)	(439,000)
T Intra-Agency Reimbursements	0	439,000	439,000
Total Objects	0	0	0

DSHS Source Code Detail

Overall Funding	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Fund ,			
<u>Sources Title</u>			

Total for Fund

Total Overall Funding

Totals for all funds

**2007 Supplemental
M2-9T Transfers**

AW M2-9T Transfers

	Program	FTEs	FY2007 FUNDS			
		FY07	State	489-1	Other	Total
010	Middle Management Reduction from MHD	(0.6)	(19,000)		(14,000)	(33,000)
	SmartBuy		(755,000)			(755,000)
	ISSD Pension Rate Redistribution			12,000	2,000	14,000
	010 Total	(0.6)	(774,000)	12,000	(12,000)	(774,000)
020	Middle Management Reduction from MHD	(0.3)	(10,000)		(7,000)	(17,000)
	SmartBuy		(467,000)			(467,000)
	ISSD Pension Rate Redistribution			2,000	0	2,000
	020 Total	(0.3)	(477,000)	2,000	(7,000)	(482,000)
030	Middle Management Reduction from MHD	5.4	176,000		122,000	298,000
	SmartBuy		(1,037,000)			(1,037,000)
	ISSD Pension Rate Redistribution			2,000	0	2,000
	030 Total	5.4	(861,000)	2,000	122,000	(737,000)
040	Middle Management Reduction from MHD	(0.5)	(17,000)		(11,000)	(28,000)
	SSP MOE Transfer		(1,300,000)			(1,300,000)
	SmartBuy		(1,046,000)			(1,046,000)
	ISSD Pension Rate Redistribution			2,000	1,000	3,000
	040 Total	(0.5)	(2,363,000)	2,000	(10,000)	(2,371,000)
050	Middle Management Reduction from MHD	(0.7)	(23,000)		(16,000)	(39,000)
	SmartBuy		(379,000)			(379,000)
	ISSD Pension Rate Redistribution			2,000	2,000	4,000
	050 Total	(0.7)	(402,000)	2,000	(14,000)	(414,000)
060	Middle Management Reduction from MHD	(1.0)	(31,000)		(21,000)	(52,000)
	SSP MOE Transfer		1,300,000			1,300,000
	SmartBuy		(1,519,000)			(1,519,000)
	ISSD Pension Rate Redistribution			31,000	9,000	40,000
	060 Total	(1.0)	(250,000)	31,000	(12,000)	(231,000)
070	Middle Management Reduction from MHD	(0.2)	(6,000)		(5,000)	(11,000)
	SmartBuy		(49,000)	0		(49,000)
	ISSD Pension Rate Redistribution			0		0
	070 Total	(0.2)	(55,000)	0	(5,000)	(60,000)
080	Middle Management Reduction from MHD	(1.0)	(36,000)		(25,000)	(61,000)
	SmartBuy		(370,000)			(370,000)
	ISSD Pension Rate Redistribution			1,000	0	1,000
	080 Total	(1.0)	(406,000)	1,000	(25,000)	(430,000)
100	Middle Management Reduction from MHD	(0.1)	(4,000)		(2,000)	(6,000)
	SmartBuy		(79,000)			(79,000)
	ISSD Pension Rate Redistribution			2,000	0	2,000
	100 Total	(0.1)	(83,000)	2,000	(2,000)	(83,000)
110	Middle Management Reduction from MHD	(1.0)	(30,000)		(21,000)	(51,000)
	Central Services Transfer		(1,498,000)		(673,000)	(2,171,000)
	SmartBuy		5,701,000			5,701,000
	ISSD Pension Rate Redistribution			(54,000)	(14,000)	(68,000)
	110 Total	(1.0)	4,173,000	(54,000)	(708,000)	3,411,000
145	Central Services Transfer	0.0	1,498,000		673,000	2,171,000
	145 Total	0.0	1,498,000	0	673,000	2,171,000
150	SmartBuy	0.0	0	0	0	0
	150 Total	0.0	0	0	0	0
Agency-Wide:		(0.0)	0	0	0	0
			0	0	0	0

There are multiple components to ML-9T Transfers:

Middle Management Reduction Redistribution of MHD Category 9000 (010, 020, 030, 040, 050, 060, 070, 080, 100, 110)

SSP MOE Transfer (040, 060)

SmartBuy (110 to 010, 020, 030, 040, 050, 060, 070, 080, 100, 150)

Central Services (110 to 145)

ISSD Pension Rate Plan 1 Redistribution (110 to 010, 020, 030, 040, 050, 060, 080, 100)

Department of Social and Health Services

DP Code/Title: M2-VT OB-2 Rehabilitation

Program Level - 150 Info SYS Svcs Div

Budget Period: 2005-07 Version: P3 150 2005-07 Agency Request 2007 Sup

Recommendation Summary Text:

The Department of Social and Health Services (DSHS) requests \$895,000 and 1.0 FTE beginning July 1, 2006 for expenses associated with the upcoming rehabilitation of Office Building -2 (OB-2) DSHS Headquarters.

Fiscal Detail:

Operating Expenditures

FY 1

FY 2

Total

Overall Funding

Program Cost

Total Cost

Staffing

Package Description:

DSHS requests \$895,000 and 1.0 FTE for Fiscal Year 2007 for the costs associated with rehabilitating OB-2.

Headquarters operations are housed in Office Building 2 on East Capital Campus, this includes several DSHS Administrations as well as DSHS Executive Management.

The department of General Administration (GA) has a rehabilitation plan for OB-2 that includes the seismic retrofit of the facility. This renovation is required to improve the structural integrity and energy efficiency of the building.

For this renovation to occur, DSHS will have to vacate one quarter of the facility in phases over approximately 18 months. This request includes moving expenses associated with this renovation. Approximately 20,000 square feet of temporary space will have to be leased for DSHS to vacate the necessary space for construction. DSHS will require 1.0 FTE to begin work to support these activities. This FTE will complete DSHS facility programming, move planning, staff communication, and move coordination in collaboration with GA FTEs. This FTE will be responsible for ensuring effective space usage to achieve an anticipated reduction of 22,000 square feet in Thurston County. In order to complete this comprehensive planning a dedicated resource is needed.

Narrative Justification and Impact Statement

How contributes to strategic plan:

This project contributes to the Agency goal to "value and develop employees" and the objective to "provide the infrastructure, information, and systems to help employees do their jobs".

This project will provide approximately 950 DSHS staff with the facilities infrastructure to do their jobs in a safe working environment.

Performance Measure Detail

Agency Level

Activity: P001 Information Systems Services

No measures linked to package

Incremental Changes

FY 1

FY 2

0.00

0.00

Department of Social and Health Services

DP Code/Title: M2-VT OB-2 Rehabilitation

Program Level - 150 Info SYS Svcs Div

Budget Period: 2005-07 Version: P3 150 2005-07 Agency Request 2007 Sup

Reason for change:

This project will support GA's efforts to improve the safety of OB-2 for building tenants during an earthquake. Specifically, it will improve the building structure to increase life safety levels in the event of an earthquake, other natural disaster, or man-made disaster.

In addition, this renovation is expected to improve energy efficiency with the replacement of windows and improvements to the buildings Heating, Ventilation And Cooling (HVAC) systems.

This project is the final phase of GA's multi-phased building rehabilitation. It is important to staff safety to complete this project at this time.

In conjunction with the rehabilitation, the DSHS Communication Room will be consolidated into the Department of Information Services (DIS) Local Area Network (LAN) room located on the Service Level of OB-2. This will allow for better infrastructure support for some of the most critical Information Technology (IT) equipment for DSHS.

Impact on clients and services:

This project is not expected to be disruptive to DSHS client services.

There will be minimal disruption to business operations for building tenants while the phased relocations occur.

Impact on other state programs:

GA will be impacted by this project. GA is responsible for building operations and construction management of this project.

Relationship to capital budget:

GA is submitting a capital budget request to complete the design and construction of this project.

GA's request is OB-2 Rehabilitation, number 1998-1-007. It is estimated to cost \$12.4 million and will be funded by a Certificate of Participation (COP).

Required changes to existing RCW, WAC, contract, or plan:

None

Alternatives explored by agency:

DSHS considered vacating the building all at once.

Cons:

This model would have increased the costs of temporary relocation to nearly \$13,000,000. This model would have required DSHS to lease approximately 260,000 square feet of temporary space in Thurston County.

Pros:

This would have been less disruptive to staff and services provided in OB-2. This would have allowed construction to occur faster and would have reduced construction costs.

The alternative selected is the best alternative because it will reduce the costs of this project by over half. In addition, this will significantly reduce the amount of temporary leased space to approximately 8% of the other alternative.

Department of Social and Health Services

DP Code/Title: M2-VT OB-2 Rehabilitation

Program Level - 150 Info SYS Svcs Div

Budget Period: 2005-07 Version: P3 150 2005-07 Agency Request 2007 Sup

This project has not been assessed against best practices. It is being developed and implemented using recently improved procedures for the construction of DSHS leased space.

Budget impacts in future biennia:

This project is expected to span two biennia. The estimated cost, as assumed based on the current GA schedule, for the 2007-09 biennium is \$2,257,000 and \$2,317,000 for the 2009-11 biennium.

Beyond the 2009-11 biennium, DSHS will continue to incur an estimated \$200,000 annually for the continued maintenance of the LAN room, which is payable to DIS.

In addition, because the Capital Project will be funded through a COP, GA will be increasing the DSHS reimbursable fees to pay for the construction. This will create a fiscal impact to the GA revolving fund in program 145 (Payments to Other Agencies). Estimated costs have not been provided to date from GA. GA is creating a pro forma to document these increased costs.

This remodel is expected to greatly improve the space usage in OB-2, to the point that DSHS will be able to vacate existing DSHS leaseholds. Following the remodel, DSHS will vacate a leased facility.

The shifting of staff in Thurston County is expected to result in a in total lease cost reduction of \$482,000 annually or \$964,000 a biennium.

Distinction between one-time and ongoing costs:

This request is predominantly all one-time costs, except for the cost of the increased charges to DIS for the maintenance of the LAN room. These costs are to pay for the infrastructure DSHS will be using in this room on an ongoing basis.

Effects of non-funding:

If funding is not provided, this project will not occur.

Expenditure Calculations and Assumptions:

See attachment 'AW M2-VT OB-2 Rehabilitation.xls'.

<u>Object Detail</u>	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Overall Funding			
E Goods And Services	0	801,000	801,000
T Intra-Agency Reimbursements	0	(801,000)	(801,000)
Total Objects	0	0	0

Department of Social and Health Services

DP Code/Title: M2-VT OB-2 Rehabilitation

Program Level - 150 Info SYS Svcs Div

Budget Period: 2005-07 Version: P3 150 2005-07 Agency Request 2007 Sup

DSHS Source Code Detail

Overall Funding	<u>FY 1</u>	<u>FY 2</u>	<u>Total</u>
Fund ,			
<u>Sources</u> <u>Title</u>			

Total for Fund

Total Overall Funding

Totals for all funds

**2007 Supplemental Request
M2-VT OB-2 Rehabilitation**

Worksheet: Summary

Program	Non-TZ Objects by FY				ISSD - TZ				Total		
	2006	2007	Total		2006	2007	Total		2006	2007	Total
010			0			166,000	166,000		0	166,000	166,000
020			0			34,000	34,000		0	34,000	34,000
030			0			34,000	34,000		0	34,000	34,000
040			0			28,000	28,000		0	28,000	28,000
050			0			35,000	35,000		0	35,000	35,000
060			0			362,000	362,000		0	362,000	362,000
070			0			1,000	1,000		0	1,000	1,000
080			0			7,000	7,000		0	7,000	7,000
100			0			10,000	10,000		0	10,000	10,000
110		94,000	94,000			124,000	124,000		0	218,000	218,000
150		801,000	801,000			(801,000)	(801,000)		0	0	0
Total	0	895,000	895,000		0	0	0		0	895,000	895,000

State/Other Split

Program	State				Other				Total		
	2006	2007	Total		2006	2007	Total		2006	2007	Total
010		114,000	114,000			52,000	52,000			166,000	166,000
020		34,000	34,000			0	0			34,000	34,000
030		24,000	24,000			10,000	10,000			34,000	34,000
040		19,000	19,000			9,000	9,000			28,000	28,000
050		19,000	19,000			16,000	16,000			35,000	35,000
060		181,000	181,000			181,000	181,000			362,000	362,000
070		1,000	1,000			0	0			1,000	1,000
080		7,000	7,000			0	0			7,000	7,000
100		8,000	8,000			2,000	2,000			10,000	10,000
110		139,000	139,000			79,000	79,000			218,000	218,000
150		0	0			0	0			0	0
Total	0	546,000	546,000		0	349,000	349,000		0	895,000	895,000

2007 Supplemental M2-VT OB-2 Rehabilitation

OB-2 Rehabilitation Summary

STAFF COSTS	FTE'S	COSTS PER ITEM	TOTAL COST	FY07
Facilities Project Manager	1	\$ 95,000	\$ 95,000	\$ 95,000
IT Coordinator	0.5	\$ 48,000	\$ 48,000	\$ -
Total Annual Staffing Estimate			\$ 143,000	\$ 95,000

OB2 COSTS

INFRASTRUCTURE & MOVING COSTS

	NUMBER OF ITEMS	COSTS PER ITEM	TOTAL COST	FY07
Voice and Data Expenses				
DIS Costs				
Relocation and Installation of Equipment		-	-	600,000
DIS Maintenance Costs for Relocation of LAN Room		200,000	200,000	200,000
Subtotal: Total Project Estimate			1,540,000	800,000

GRAND TOTAL			\$ 895,000	
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05-07 Biennium \$ 895,000

Assumptions:

Temporary LAN Room includes: equipment, HVAC, and Set-up

2007 Supplemental M2-VT OB-2 Rehabilitation

OB-2 Rehabilitation Summary

FY07	FTE	A	B	E	J	TZ	TOTAL
010 Children and Family Services						166,000	166,000
020 Juvenile Rehabilitation						34,000	34,000
030 Mental Health						32,000	32,000
040 Developmental Disabilities						28,000	28,000
050 Aging and Adult Services						35,000	35,000
060 Economic Services						362,000	362,000
070 Alcohol and Substance Abuse						1,000	1,000
080 Medical Assistance						7,000	7,000
100 Vocational Rehabilitation						8,000	8,000
100-1 Deaf & Hard of Hearing						2,000	2,000
110 Administration	1.0	63,000	16,000	7,000	8,000	124,000	218,000
SCC Special Commitment Center						2,000	2,000
150 Information System Services Division	-	-	-	801,000	-	(801,000)	-
Total	1.0	63,000	16,000	808,000	8,000	-	895,000

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Biennial TOTAL	FTE	A	B	E	J	TZ	TOTAL
010 Children and Family Services	-	-	-	-	-	166,000	166,000
020 Juvenile Rehabilitation	-	-	-	-	-	34,000	34,000
030 Mental Health	-	-	-	-	-	32,000	32,000
040 Developmental Disabilities	-	-	-	-	-	28,000	28,000
050 Aging and Adult Services	-	-	-	-	-	35,000	35,000
060 Economic Services	-	-	-	-	-	362,000	362,000
070 Alcohol and Substance Abuse	-	-	-	-	-	1,000	1,000
080 Medical Assistance	-	-	-	-	-	7,000	7,000
100 Vocational Rehabilitation	-	-	-	-	-	8,000	8,000
100-1 Deaf & Hard of Hearing	-	-	-	-	-	2,000	2,000
110 Administration	0.5	63,000	16,000	7,000	8,000	124,000	218,000
SCC Special Commitment Center	-	-	-	-	-	2,000	2,000
150 Information System Services Division	-	-	-	801,000	-	(801,000)	-
Total	0.5	63,000	16,000	808,000	8,000	-	895,000

**2007 Supplemental
M2-VT OB-2 Rehabilitation**

PROGRAM 110 STAFF COSTS

	FY 06	FY 07	TOTAL
<u>FTE</u>			
Facilities Project Manager	-	1.0	0.5
TOTAL	-	1.0	0.5

OBJECTS

SALARY			
Facilities Project Manager	-	63,000	63,000
TOTAL	-	63,000	63,000

BENEFITS			
Facilities Project Manager	-	16,000	16,000
TOTAL	-	16,000	16,000

GOODS AND SERVICES			
Facilities Project Manager	-	7,000	7,000
TOTAL	-	7,000	7,000

EQUIPMENT			
Facilities Project Manager	-	8,000	8,000
TOTAL	-	8,000	8,000

ISSD-TZ			
Facilities Project Manager	-	1,000	1,000
TOTAL	-	1,000	1,000

TOTAL			
Facilities Project Manager	-	95,000	95,000
TOTAL	-	95,000	95,000

FUNDS

STATE			
Facilities Project Manager	-	61,000	61,000
TOTAL	-	61,000	61,000

FEDERAL			
Facilities Project Manager	-	34,000	34,000
TOTAL	-	34,000	34,000

TOTAL			
Facilities Project Manager	-	95,000	95,000
TOTAL	-	95,000	95,000

**2007 Supplemental
M2-VT OB-2 Rehabilitation**

ISSD Costs

Staff Costs	Relocation Equipment /Install	Ongoing DIS	LAN Room Equipment	Total
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FY2007

FTE				-
A Salaries				-
B Benefits				-
E Goods & Services		200,000	200,000	400,000
J Equipment		400,000		400,000
TZ Recoveries	-	(600,000)	(200,000)	(800,000)
Total	-	-	-	-

Program TZ Distribution

FY2006

FY2007

010 Children and Family Services	-	166,000
020 Juvenile Rehabilitation	-	34,000
030 Mental Health	-	32,000
040 Developmental Disabilities	-	28,000
050 Aging and Adult Services	-	35,000
060 Economic Services	-	362,000
070 Alcohol and Substance Abuse	-	1,000
080 Medical Assistance	-	7,000
100 Vocational Rehabilitation	-	8,000
100-1 Deaf & Hard of Hearing	-	2,000
110 Administration	-	123,000
SCC Special Commitment Center	-	2,000
150 Information System Services Division	-	-
Total	-	800,000

	ISSD	Total
	Enterprise	Cost
	Distribution	Distribution
010 Children and Family Services	11.98%	20.75%
020 Juvenile Rehabilitation	3.11%	4.21%
030 Mental Health	3.11%	4.02%
040 Developmental Disabilities	1.56%	3.48%
050 Aging and Adult Services	1.56%	4.37%
060 Economic Services	19.26%	45.19%
070 Alcohol and Substance Abuse	0.00%	0.11%
080 Medical Assistance	0.00%	0.93%
100 Vocational Rehabilitation	0.00%	1.02%
100-1 Deaf & Hard of Hearing	0.31%	0.31%
110 Administration	12.45%	15.38%
SCC Special Commitment Center	0.00%	0.23%
150 Information System Services Division	46.66%	0.00%
Total	100.00%	100.00%